

# Cabinet Agenda

Monday 9 March 2026 at 7.00 pm

Clockwork Building (Ground Floor), 45 Beavor Lane, W6 9AR

Watch live on YouTube: [youtube.com/hammersmithandfulham](https://www.youtube.com/hammersmithandfulham)

## MEMBERSHIP

### Administration

Councillor Stephen Cowan, Leader (Chair)  
Councillor Alex Sanderson, Deputy Leader (responsible for Children and Education)  
Councillor Bora Kwon, Cabinet Member for Adult Social Care and Health  
Councillor Wesley Harcourt, Cabinet Member for Climate Change and Ecology  
Councillor Andrew Jones, Cabinet Member for the Economy  
Councillor Rowan Ree, Cabinet Member for Finance and Reform  
Councillor Frances Umeh, Cabinet Member for Housing and Homelessness  
Councillor Florian Chevoppe-Verdier, Cabinet Member for Public Realm  
Councillor Rebecca Harvey, Cabinet Member for Social Inclusion and Community Safety  
Councillor Zarar Qayyum, Cabinet Member for Enterprise and Skills

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Governance and Scrutiny  
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Web: [www.lbhf.gov.uk/councillors-and-democracy](http://www.lbhf.gov.uk/councillors-and-democracy)

**Members of the public are welcome to attend but spaces are limited. To register for a place please contact: [governance@lbhf.gov.uk](mailto:governance@lbhf.gov.uk). The building has disabled access.**

**Access to information notice**

The Cabinet gives notice of its intention that it may want to hold part of this meeting in private to consider the exempt elements of item 5 which are exempt under paragraph 3 of Schedule 12A to the Local Government Act 1972, in that they relate to the financial or business affairs of any particular person, including the authority holding the information.

The Cabinet has received no representations as to why the relevant part of the meeting should not be held in private.

**Deputations**

Members of the public may submit a request for a deputation to the Cabinet on reports on this agenda using the Council's Deputation Request Form. Completed forms must be signed by at least ten registered electors of the Borough and will be subject to the Council's procedures on the receipt of deputations. Forms must be sent to [governance@lbhf.gov.uk](mailto:governance@lbhf.gov.uk) by Wednesday, 4 March.

**Call-in**

A draft decision list regarding items on this agenda will be published the day after the meeting. Decision reports may be called in to the relevant Policy and Accountability Committee. The deadline for receipt of call-in requests from councillors is Friday, 13 March at 3.00pm. If no valid call-in requests are received by the deadline, a confirmed decision list will be published and the decisions can be implemented.

# Cabinet agenda

9 March 2026

<u>Item</u>	<u>Pages</u>
<b>1. APOLOGIES FOR ABSENCE</b>	
<b>2. DECLARATION OF INTERESTS</b>	
<p>If a Councillor has a disclosable pecuniary interest in a particular item, whether or not it is entered in the Authority's register of interests, or any other significant interest which they consider should be declared in the public interest, they should declare the existence and, unless it is a sensitive interest as defined in the Member Code of Conduct, the nature of the interest at the commencement of the consideration of that item or as soon as it becomes apparent.</p> <p>At meetings where members of the public are allowed to be in attendance and speak, any Councillor with a disclosable pecuniary interest or other significant interest may also make representations, give evidence or answer questions about the matter. The Councillor must then withdraw immediately from the meeting before the matter is discussed and any vote taken.</p> <p>Where Members of the public are not allowed to be in attendance and speak, then the Councillor with a disclosable pecuniary interest should withdraw from the meeting whilst the matter is under consideration. Councillors who have declared other significant interests should also withdraw from the meeting if they consider their continued participation in the matter would not be reasonable in the circumstances and may give rise to a perception of a conflict of interest.</p> <p>Councillors are not obliged to withdraw from the meeting where a dispensation to that effect has been obtained from the Standards Committee.</p>	
<b>3. MINUTES OF THE PREVIOUS MEETING</b>	5 - 14
<b>4. H&amp;F AFFORDABLE WORKSPACE STRATEGY 2026-2031</b>	15 - 68
<b>5. H&amp;F ENHANCED BIODIVERSITY DUTY 2026</b>	69 - 113
<b>6. PROCUREMENT STRATEGY FOR COMMUNITY REABLEMENT AND HOMECARE</b>	114 - 145

*This item includes appendices that contain exempt information. Discussion of the exempt appendices will require passing the resolution at the end of the agenda to exclude members of the public and press.*

7. **KEY DECISIONS LIST (TO NOTE)**

146 - 197

8. **DISCUSSION OF EXEMPT ELEMENTS (IF REQUIRED)**

***Proposed resolution***

*Under Section 100A (4) of the Local Government Act 1972, that the public and press be excluded from the meeting during the consideration of an item of business, on the grounds that it contains the likely disclosure of exempt information, as defined in paragraph 3 of Schedule 12A of the said Act, and that the public interest in maintaining the exemption currently outweighs the public interest in disclosing the information.*